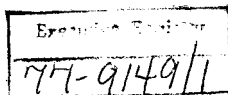


EA/DCI

Commander McMahon  
7D 5607 Hqs



*Nat'l Defense University  
16 Sep*

Please drop by and see me about the  
attached.

*John F. Blake*

John F. Blake

Acting Deputy Director of Central  
Intelligence, 7D 6011 Hqs,  7 Dec 77  
STAT

ADDCI:JFBlake:kmg (7 Dec 77)

Distribution:

Orig RS - EA/DCI

1 - ADDCI

1 - ER

*Nat. Defense University*

Att: Ltr dtd 16 Sep 77 to DCI fr President, National Defense University  
(Lt.Gen. R.G.Gard, Jr., USA re invitation to DCI to kick off their Distinguished  
American Lecture Series (ER 77-9149)

<b>TRANSMITTAL SLIP</b>		<b>DATE</b> 23 Sept 77	
<b>TO:</b> ER			
<b>ROOM NO.</b> 7E12	<b>BUILDING</b> HQJ		
<b>REMARKS:</b>  ER 77-9149 returned for your records.			
<b>FROM:</b> O/D CI			
<b>ROOM NO.</b> 347	<b>BUILDING</b> EUR	<b>EXTENSION</b>	
<b>FORM NO. 241</b> 1 FEB 55		REPLACES FORM 36-8 WHICH MAY BE USED. (47)	

STAT

STAT

Executive Secretary

No record in ER of previous invitation to DALS.

# EXECUTIVE SECRETARIAT

## Routing Slip

DCI  
Rec'd 9/21

TO:		ACTION	INFO	DATE	INITIAL
1	DCI		✓ (attention LCDR Kieley)		
2	DDCI				
3	D/DCI/IC				
4	DDS&T				
5	DDI				
6	DDA				
7	DDO				
8	D/DCI/NI				
9	GC				
10	LC				
11	IG				
12	Compt				
13	D/Pers				
14	D/S				
15	DTR				
16	A/DCI/PA	✓			
17	AO/DCI				
18	C/IPS				
19	DCI/SS				
20					
21					
22					

SUSPENSE \_\_\_\_\_ Date \_\_\_\_\_

Remarks:

161

Please develop response for  
DCI signature in coordination  
with LCDR Kieley

[Signature Box]

9/29/77  
Date



DEPARTMENT OF DEFENSE  
NATIONAL DEFENSE UNIVERSITY  
WASHINGTON, D.C. 20319

77-9149

NDU-P

16 September 1977

Admiral Stansfield Turner, USN  
Director  
Central Intelligence Agency  
Washington, D.C. 20505

Dear Stan:

I understand that you are weighing my invitation to kick off our Distinguished American Lecture Series (DALs) on 20 October; please do accept. I agree with your view that lectures have limited utility, and accordingly I have reduced substantially the number of such invitations. However, given the missions of our two colleges, I do consider it important to have a few top national security officials discuss their perspectives on executive leadership and decision-making, along with the kind of talent and competence they look for in those who assist them.

But DALs is not the purpose of this letter. It is rather to try to interest you in a series of meetings, which will run one evening a month for six months, on the subject of "Strategic Access." We intend to deal with the problems of being able to get in and out of overseas locations for the full range of political/diplomatic/economic/military reasons. Certainly the subject is important, and we believe that the series could uncover areas for policy consideration. If the papers meet our expectations, we intend to try to publish a book on the subject.

Geoffrey Kemp from Fletcher and Harlan Ullman from our National War College faculty will manage the sessions, to include supervision of the preparation of six papers which we will distribute in advance to provide a basis for discussion. We hope to get 10 to 15 full time participants, with another 5 or so for particular sessions. We are shooting for senior people from both the public and private sectors, and are encouraged that General Maxwell Taylor, Bob Komer, Les Aspen, and Joe Jordan already have accepted. Enclosed is a copy of our tentative outline and list of those we are inviting to participate.

Our plan is to gather at about 1830 for sherry/cocktails, convene at 1845 or 1900 for a brief presentation based on the paper, have dinner followed by discussion, and break up no later than 2100. The only requirement for participants is to comment as they feel appropriate.

NDU-P

16 September 1977

Admiral Stansfield Turner, USN

Obviously, we would value you highly as a regular attendee; but even if you do not feel you could commit yourself to all of the sessions, we would welcome you whenever you feel you could participate.

We look forward to hosting you here at Fort McNair!

Sincerely,



R. G. GARD, JR.  
Lieutenant General, USA  
President

1 Incl  
as

TENTATIVE SCHEDULE OF MEETINGS  
AND TOPICS

Thursday, 10 November 1977

Strategic Access, Logistics,  
and the International Environment

An overview of the issue of strategic access and logistics, with historical perspectives on its impact on national strategic outlooks and behaviors. Some current issues, future contingencies and consequences for economic, political and military aspects of access.

Tuesday, 6 December 1977

Strategic Access and Technology

The technological component of the strategic access issue-- including transportation (sea, air, and land) capabilities, force structure issues (weapons system capabilities to interdict access) and alternative approaches to access to areas, resources, and markets under likely constraints.

Thursday, 29 January 1978

Strategic Access to Resources

The geopolitical implications of resource interdependence of developed and developing states. The political dynamics in the resource allocation context, and the politico-military issues bearing on the problem for access to those resources access to industrial markets and access to financial markets.

Tuesday, 24 February 1978

Strategic Access and the Projection  
of Military Power

Operational planning problems in the employment of military forces overseas at potential foci of infringement of US and NATO interests. The problem of resupply and reinforcement of NATO, contingency planning in the flanks and the Persian Gulf, military capabilities in the Indian and Pacific Ocean and in Africa south of the Sahara.

Tuesday, 24 March 1978

The Soviet Problems of Strategic  
Access

Constraints and opportunities for the Soviet Union and its requirements for access to client states, to overseas resources and to industrialized states for high technology industrial capacity.

Tuesday, 13 April 1978

Strategic Access in the Eighties  
and Beyond

Implications for future policy planning. Strategic considerations drawn from technological, economic and military ramifications of the strategic access problem and forecast constraints on access in the decades ahead.

PROPOSED PARTICIPANTS

1. Admiral Stansfield Turner, USN	DCI
2. Vice Admiral Patrick Hannifan, USN or LTG William Y. Smith, USAF	OJCS
3. Dr. Samuel Huntington	White House
4. John White	OSD (MRA&L)
5. Lynn Davis	OSD (ISA)
6. Leslie Gelb or Anthony Lake	State
7. Hon Les Aspin	House
8. Hon Sam Nunn or John Culver	Senate
9. Clifford Garvin or Charles Cooper or Melvin Conant	Chairman of the Board, EXXON Energy Policy Director, EXXON
10. Paul Wolfowitz	OSD
11. Robert Komer	OSD
12. Edward Luttwak	SAIS
13. Amos A. Jordan	CSIS
14. Gen Maxwell Taylor, USA (Ret)	
15. Richard Burt or William Beecher	New York Times Boston Globe



16. Thomas Schelling	Harvard
17. Mason Willrich	Rockefeller Foundation
18. LTG Gard, USA	NDU
19. Geoffrey Kemp	Fletcher
20. Harlan Ullman	NWC
21. Prof Michael MccGwire	NWC (Nov/Dec only)
22. Robert Ellsworth	

DATE RECEIVED: 21 September 1977DATE OF EVENT: One evening a month

## 1. INFORMATION REGARDING THE APPOINTMENT:

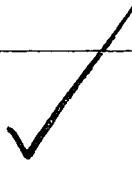
- a. Source: Tel: Ltr Fm: LGEN R. G. Gard, Nat'l Defense Univ.
- b. Type of event: Series of meetings & dinner
- c. Special occasion: Discuss "Strategic Access"  
1830 hours/ 10 November, 6 December, 29 January,  
d. Date/Time: 24 February, 24 March, 13 April
- e. Location: Fort McNair
- f. Significant info: Would like DCI as a regular attendee, or would welcome  
whenever able to participate. Hope to have 10 to 15  
full-time participants, with 5 additional per session.
2. SCHEDULE: Schedule and topics attached. Paper distributed prior to  
each session.

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## 3. RECOMMENDATIONS:

	Schedule	Regret	Remarks
AIDE		<i>AK</i>	<i>Also asks again for Distinguished Am Lectures Series</i>
EA			

## 4. DCI DECISION:

- a. SCHEDULE NO  SEE ME
- b. ADDITIONAL ATTENDEES
- c. PASS TO: DDCI                      D/DCI/IC                      D/DCI/NI                      OTHER

## 5. AIDE FINAL ACTION:

*DCI called 23 Sept and regretted. AK*